



Moa Group



Annual Report

for the year ended 31 March 2015



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# CHAIRMAN'S & CEO'S REPORT



**Dear Moa Brewing Owner,**

Welcome to our year end report for the FY15 year.

This has been another year of strong growth for Moa. We are pleased to report here on progress against our strategy.

**CRAFT BEER**

Craft beer sales growth continues to substantially out-perform the total beer market in all of the key markets into which Moa is sold. This change in consumer demand for more sophisticated beer styles and flavour delivery is exciting for Moa as it is now clear that craft beers are more than a fashion item, they have become the beers of choice for the discerning consumer. What this means to us at Moa is that we are playing in the right part of a high growth market segment.

**BUILDING A BRAND**

Our clear goal is to build a high value craft beer brand; "New Zealand's Beer". Moa has the product capability and consumer acceptance in our range of craft beers; from our Original Lager through to our Reserve Range. It's all about the beer and we are confident that our ongoing sales growth is clear evidence of the capability of our product offering.

The building of a business and a brand, through it's early stage has a definite sequence required. For a business like ours in FMCG (Fast Moving Consumer Goods) this would be:

1. Getting production and operations up and running,
2. Building distribution, or a route to market.
3. Sales – build sufficient volume and momentum with key customers to get growth in top line revenue.
4. Enough volume to drive efficiency in business operating systems and improved margin eg; lower Cost of Goods, more efficient freight and logistics
5. Keep growth going, and look for expansion opportunities, that drive both top and bottom line.

Moa we believe is now well on its way through this journey.

**1. Production and Operations**

After challenges in gaining resource consent for our own brewery, we have created a structure where we are contract brewing our more volume orientated beers with a partner in Nelson and at our own brewery in Blenheim, we are creating the Reserve Range, which requires a more hands on approach. We also have a great environment for experimenting with new brews and styles which we test in the market from time to time. This dual sourcing strategy is enabling us to gain benefits from the growing volumes and to maintain a strong focus on flavour and style innovation.

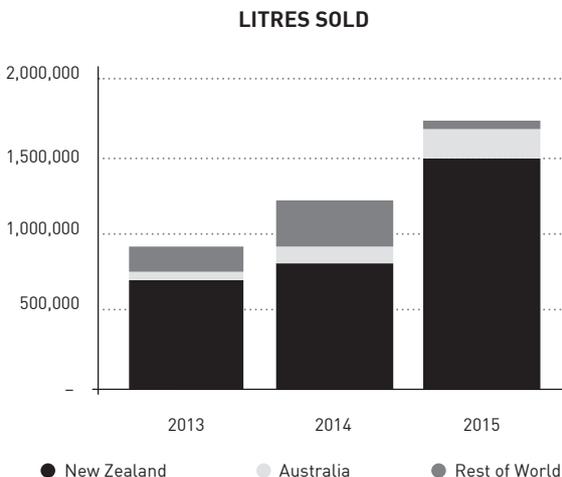
In FY15 we finally reached a solution with our resource consent – albeit a compromised one on the original application. This will however allow expansion at our Blenheim brewery when required.

**2. Distribution**

In late 2013, we made significant changes to our distribution model in New Zealand and Australia. This has been proven to be the right move. Whilst disruptive at the time, we continue to deliver significant growth and have confidence these are the right sales and distribution models for us.

**3. Sales Momentum**

Overall we grew 40% in the last financial year. And we expect this type of momentum to continue in the short to medium term. This has been the focus for our year, and we have invested strongly to gain this momentum particularly here in New Zealand, and in Australia, where we grew 82% and 79% respectively. This is best illustrated by the following graph of volume:



**4. Efficiency in operating systems**

As volume is built, the distribution system becomes more efficient on a per case basis. By way of example, two years ago, most of our sales were made directly to stores and often in small inefficient lots. Now most of our volume is direct to distribution centres in a far more efficient form. We expect gains to be made here as we head into the new financial year.

**5. Benefits of Scale.**

With volume having been built through the year, we now believe we will start to see improvements in margin through the coming year. This has been derived by improvements in COGS (cost of goods sold) that can be achieved with larger volumes. Initiatives that were under way in the FY15 year, will be realised in FY16 and

we are expecting to see a stronger commercial delivery in the next financial period.

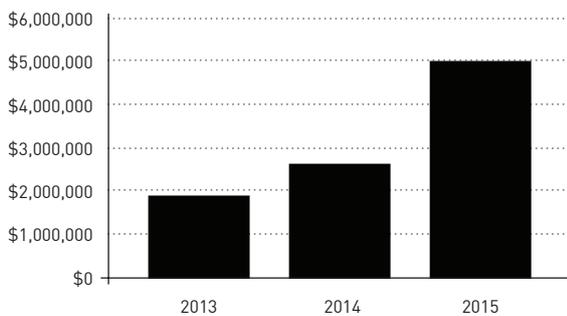
Moa is now at that critical tipping point where the benefits of volume and cost efficiencies will begin to change the overall performance of the business.

**MARKET UPDATE**

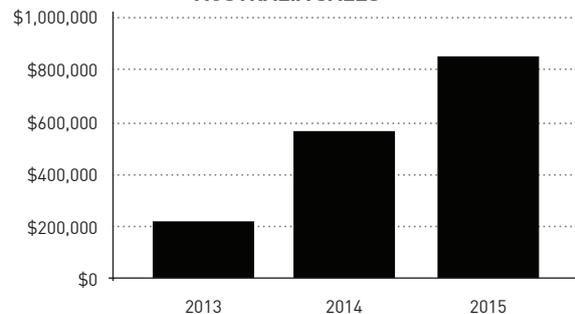
Moa currently sells in New Zealand, Australia, the United States, China, Singapore, Brazil, Ireland, and several other markets. The world is consistently developing a taste for the more flavoursome craft beer styles, with craft beer growing in pretty much all western markets. Whilst there is no shortage of opportunity for Moa, we have selected two markets to focus on in the coming two years. These are our home markets of New Zealand and Australia.

In these markets we decided to invest in a direct sales capability and this has certainly been a success for us in terms of driving growth.

**NEW ZEALAND SALES**



**AUSTRALIA SALES**



For markets such as the US, China, and Brazil, we partner with in market distributors who perform the sales function and we support them with marketing collateral. We believe this is the right strategy for Moa at this stage. Once we have built a stronger base here locally and in Australia, we will then expand and build in the markets we have entered via our distribution partners.

This strategy has seen some reduction in volumes in our "rest of world" markets however the cost savings especially in the USA have been significant.

Whilst the annual report is an opportunity for us to outline progress on the Moa strategy, it is also the fully audited financial report for the year. Key headlines within this are revenue for the year of \$6,059,000 up from \$4,597,000 in the previous year. The loss of the company as we invest in growth has reduced from \$5,817,000 to \$5,583,000. We believe that with the steps outlined in points 3 and 4 above, we will see continued gains in revenue in the FY16 year and a substantially lower loss created by increasing volumes and improving margin.

The other key financial measure is cash position. At 31 March 2015, the cash position was \$3.8 million. Growing sales, cost efficiency and working capital improvements are forecast to provide adequate funding as Moa continues to grow. The directors continue to monitor cash requirements and are prepared to consider sources of funding should it be required.

**BREW UPDATE**

The Moa brew set now consists of our Classic Range - Moa Original Lager (our single biggest selling brew), Moa Session Pale Ale (launched last year and already our second largest seller), Moa White Lager (just new to the market) and Moa Apple Cider.

In our Estate Range, we have our Moa South Pacific IPA and Moa Methode Pilsner.

The range this year that has done particularly well is our Reserve Range. These 500ml single bottles are a great way to provide a very high quality beer experience. We have four variants - Moa Five Hop English Ale, Moa Imperial Stout, Moa St Josephs Belgium Tripel (our most awarded beer), and a new one for the year - Moa Southern Alps White IPA, an amazing beer you will have to try.

The craft beer market is an exciting category to be part of. It is developing rapidly, and we plan to be in a strong position as it unfolds and as craft beer cements itself as a much bigger part of the overall beverage selection.

We again thank you for your support. And look forward to keeping you updated on our progress. Please do make sure we have your email, so we can send you the Moa Hunter Updates. If you don't receive these, please send us a note to moahunters@moabeer.com

And ideally we get to meet with you personally at our AGM, this year on July 30th in Auckland. Would be great to have a chat, and share a Moa with you post the meeting.

Kind regards,

**Geoff Ross,**  
CEO

**Ashley Waugh,**  
Chairman

# DIRECTORS' PROFILES

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**Ashley Waugh**  
Independent Chairman

Ashley Waugh's early sales and marketing career was served with The Ford Motor Company in New Zealand, Australia and Taiwan. He returned to New Zealand in 1991 to take up a role with the New Zealand Dairy Board (now Fonterra), and since then he has had extensive experience in the fresh foods industry in Australia and New Zealand. He also led large scale global strategic initiatives.

His most recent senior executive role was as CEO and Managing Director of Australian dairy food and juice company National Foods, at the time Australia's largest food and beverage company, supplying the grocery and food service markets. In 2009 National Foods merged with Lion Nathan under Kirin Holdings ownership.

Ashley is a Director of Australian branded cosmetics distributor Heat, Seeka Kiwifruit Industries in Te Puke, and acts as an advisor to several other fast moving consumer goods businesses in Australia.

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**Geoff Ross**  
Chief Executive Officer

Geoff was the founder and CEO of 42 Below, which was a listed company for three years prior to its sale to Bacardi in late 2006. Geoff is Chairman of Trilogy International, an NZX listed company focused on the skincare, home fragrances and body care products market. Prior to 42 Below and Trilogy International, he was a Managing Partner and Board member of DDB Advertising for two years and a Client Service Director and management team member for Saatchi & Saatchi in Wellington for eight years. Geoff is also a Trustee of the Melanoma Foundation and Pure Advantage.

Geoff has a Bachelor of Commerce (Agriculture).

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**Grant Baker**  
Non-Executive Director

Grant was Executive Chairman of 42 Below and is currently Chairman of Turners Limited (previously Dorchester Pacific) and an Executive Director of Trilogy International. Prior to that he served in a number of senior business positions, including Chief Executive and Director of Blue Star Group. Grant also served as Chief Executive of Ubig Business Machines and Executive Chairman of electricity retailer Empower prior to its sale to Contact Energy in 2003. He was also Chairman and Founding Director of EFTPOS retailer, Netco, which was successfully developed and sold to Provenco Group in 2000. Grant is also Chairman of New Zealand cancer charity GICI (Gastro Intestinal Cancer Institute).

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**Craig Styris**  
Non-Executive Director

Craig is an Investment Director at Pioneer Capital, an investor in New Zealand businesses that are focused on growth in large international markets, and is responsible for helping to source and manage investments for Pioneer Capital. Craig is also a Director of Pukeko Pictures, K9 Natural, SNS Investments Ltd (aka Pet Doctors Group) and INTL (formerly INRO Technologies). Prior to joining Pioneer Capital, Craig was an Associate Director at Craigs Investment Partners (then ABN AMRO Craigs) and an Associate at Houlihan Lokey, an international investment bank, in its Los Angeles head office.

Craig has a Graduate Diploma in Finance and a Bachelor of Management Studies (Accounting and Economics). Craig also completed a year of undergraduate studies at the Haas School of Business, University of California at Berkeley.

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**Allan Scott**  
Non-Executive Director

Allan Scott is one of the pioneers of the wine industry in Marlborough and Managing Director of Allan Scott Wines, which produces estate wines from properties in Marlborough and Central Otago. Allan's viticultural career began in 1973, when the first commercial vineyards were planted in Marlborough, after which Allan established the family's first vineyard in 1975 with wife Catherine, while holding senior viticultural positions with national wine companies.

Allan has held a number of former chairman and director roles associated with Marlborough and the wine industry and is the current Chairman of the Wine and Food Network Group.

Allan was awarded a Member of the New Zealand Order of Merit in the Queen's Birthday honours in 2011

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**John Ashby**  
Independent Director

John is an independent director with extensive experience in the international food and beverage industry and has held CEO and senior executive roles with Whitbread UK, Lion Nathan, Kraft General Foods, Rio Beverages, Cerebos, Columbus Coffee, Bell Tea and Foodstuffs Auckland. He has degrees in Engineering and Commerce from Auckland University and is currently Deputy Chair of Asure Quality and Director of Tasti Products, Integria Healthcare, Yealands Wine Group, Columbus Coffee and Groenz Group.

# CORPORATE GOVERNANCE

The overall responsibility for ensuring that the corporate governance and accountability of the Company is properly managed, thereby enhancing investor confidence, lies with the Board of Directors. On 1 February 2013 the Board adopted an updated Corporate Governance Code ("Code"). A copy of the Code is available on the Moa website [www.moabeer.com](http://www.moabeer.com).

The Code is generally consistent with the principles identified in the 'Corporate Governance in New Zealand Principles and Guidelines' report, released by the New Zealand Securities Commission in 2004. The Code materially complies with the NZX Corporate Governance Best Practice Code.

The Company will continue to monitor best practice in the governance area and update its policies to ensure it maintains the most appropriate standards.

The Company's principal governance statements are outlined in this report.

## The Board of Directors

The Board has ultimate responsibility for the strategic direction of Moa and supervising Moa's management for the benefit of shareholders.

The specific responsibilities of the Board include:

- Working with management to review and approve the business and financial plans that set the strategic direction of Moa
- Monitor the Company's performance against its approved strategic, business and financial plans and oversee the Company's operating results on a regular basis so as to evaluate whether the business is being properly managed
- Establishing and overseeing succession plans for the Chief Executive Officer and senior management
- Monitoring compliance and risk management
- Establishing and monitoring Moa's health and safety policies
- Ensuring effective disclosure policies and procedures are adopted
- Ensuring effective reporting processes and procedures
- Ensuring the quality and independence of the Company's external audit process

## Board Meeting and Committee Attendance

During the year there were 11 scheduled Board meetings and two special Board meetings. The Audit & Risk committee met on two occasions. Attendance by individual directors was as follows:

	Board Meetings		Audit & Risk Committee Meetings	
	Eligible	Attended	Eligible	Attended
John Ashby	3	3	0	0
Grant Baker	13	11	n/a	n/a
Kim Ellis	7	7	1	1
Geoff Ross	13	13	n/a	n/a
Alistair Ryan	11	10	2	2
Allan Scott	13	12	n/a	n/a
Craig Styris	13	12	2	2
Ashley Waugh	7	7	0	0

## Ethical Conduct

The Code includes a policy on business ethics which is designed to govern the Board and management's conduct. The Code addresses conflicts of interest, receipt of gifts, confidentiality and fair business practices.

## Board Membership

The Board currently consists of two independent directors, three non-executive directors and one executive director, who are elected based on the value they bring to the Board.

Each Moa director is a skilled and experienced business person. Together they provide value by making quality contributions to corporate governance matters, conceptual thinking, strategic planning, policies and providing guidance to management.

As at 31 March 2014 the Board consisted of:

<b>Ashley Waugh</b>	Independent Chairman
<b>Geoff Ross</b>	Chief Executive Officer
<b>Craig Styris</b>	Non-Executive Director
<b>Allan Scott</b>	Non-Executive Director
<b>Grant Baker</b>	Non-Executive Director
<b>John Ashby</b>	Independent Director

Profiles of current board members are shown on pages 6.

The number of elected directors and the procedure for their retirement and re-election at annual meetings of shareholders is set out in the Constitution of the Company.

## Director Independence

In order for a director to be independent, the Board has determined that he or she must not be an executive of Moa and must have no disqualifying relationship as defined in the Code and the NZSX Listing Rules.

The Board has determined that Ashley Waugh and John Ashby are independent directors.

Geoff Ross, Grant Baker, Craig Styris and Allan Scott are not independent directors.

Kim Ellis and Alistair Ryan, both independent directors, ceased to hold office during the year.

## Nomination and Appointment of Directors

The Board is responsible for identifying and recommending candidates. Directors may also be nominated by shareholders under NZSX Listing Rule 3.3.5.

A director may be appointed by ordinary resolution and all directors are subject to removal by ordinary resolution.

The Board may at any time appoint additional directors. A director appointed by the Board shall only hold office until the next annual meeting of the Company, but shall be eligible for election at that meeting.

One third of directors shall retire from office at the annual meeting each year. The directors to retire shall be those who have been longest in office since they were last elected or deemed to be elected.

## Disclosure of Interests by Directors

The Code sets out the procedures to be followed where directors have an interest in a transaction or proposed transaction or are faced with a potential conflict of interest requiring the disclosure of that conflict to the Board. Moa maintains an Interests register in which particulars of certain transactions and matters involving directors are recorded. The Interests register for Moa is available for inspection at its registered office.

### Directors' Share Dealings

The Company has adopted a Securities Trading policy, which sets out the procedure to be followed by directors and staff when trading in Moa listed securities, to ensure that no trades are effected whilst that person is in possession of material information which is not generally available to the market. Details of directors' share dealings are outlined on page 32.

### Directors' and Officers' Gender Composition

	2015		2014	
	Male	Female	Male	Female
<b>Directors</b>	6	0	6	0
<b>Officers</b>	4	0	4	0
<b>Total</b>	10	0	10	0

### Indemnification and Insurance of Directors and Officers

The Company has directors' and officers' liability insurance with Chartis which ensures that generally, directors and officers will incur no monetary loss as a result of actions undertaken by them. The Company entered into an indemnity in favour of its directors under a Deed dated 10 October 2012.

### Board Committees

The Board has two formally constituted committees. These committees, established by the Board, review and analyse policies and strategies which are within their terms of reference. The Committees examine proposals and, where appropriate, make recommendations to the Board. Committees do not take action or make decisions on behalf of the Board unless specifically authorised to do so by the Board.

### Audit and Risk Committee

The Audit and Risk Committee is responsible for overseeing risk management, treasury, insurance, accounting and audit activities of Moa, reviewing the adequacy and effectiveness of internal controls, meeting with and reviewing the performance of external auditors, making recommendations on financial and accounting policies, and reviewing external financial and performance reporting and disclosures.

The members of the Audit and Risk Committee are John Ashby (Chair), Ashley Waugh and Craig Styris.

Alistair Ryan and Kim Ellis resigned from the Audit and Risk Committee when they ceased to hold office as directors.

### Nominations and Remuneration Committee

The Nominations and Remuneration Committee is responsible for overseeing management succession planning, establishing employee incentive schemes, reviewing and approving the compensation arrangements for the executive directors and senior management, and recommending to the full Board the remuneration of directors.

The members of the Nominations and Remuneration Committee are Ashley Waugh (Chair) and Craig Styris.

Kim Ellis resigned from the Nominations and Remuneration Committee when he ceased to hold office as a director.

During the period all remuneration issues were reviewed within the normal Board meetings.

### Remuneration

Remuneration of directors and executives is the key responsibility of the Nominations and Remuneration Committee. Details of directors and executives' remuneration and entitlements are set out on pages 31-33.

### Directors' Remuneration

Directors' fees have been fixed at \$75,000 per annum for the chair, \$50,000 per annum for the chair of the Audit & Risk committee and \$40,000 per annum for non-executive directors. To provide for flexibility, shareholders have previously approved an aggregate cap on non-executive directors' fees of \$300,000 for the purpose of NZSX Listing Rule 3.5.

The directors have agreed to apply 20% of their after tax directors' fees to the purchase on-market, or by subscription under Listing Rule 7.3.7, of shares in lieu of a cash payment. If required to ensure compliance with the Takeovers Code, some or all such shares may be issued to directors, or immediately reclassified on acquisition, as unlisted non-voting shares that otherwise have the same rights and rank equally as ordinary shares.

The directors are also entitled to be reimbursed for all reasonable travel, accommodation and other expenses incurred by them in connection with their attendance at board or shareholder meetings, or otherwise in connection with Moa's business.

The Business Bakery LP has entered into a services agreement with Moa dated 10 October 2012, pursuant to which it has agreed to make Geoff Ross available to Moa to provide Chief Executive Officer services for a fee of \$240,000 (2014: \$240,000) per annum. Under the agreement, Moa paid a consultancy fee of \$240,000 (2014: \$240,000) in respect of services provided for the period ended 31 March 2015.

Pioneer Capital Management Limited had entered into a services agreement with Moa to provide advisory services relating to Moa's strategic initiatives, capital structure, funding alternatives, liquidity options and financial modelling, for a fee of \$25,000 per annum. This agreement was terminated 30 September 2014 and replaced with an agreement to provide services on an as required basis. Under the agreement, Moa paid a consultancy fee of \$12,500 (2014: \$25,000) in respect of such services for the period ended 31 March 2015.

### Loans to Independent Directors

As contemplated in its Investment Statement dated 11 October 2012, Moa Brewing Company Limited had provided non-recourse loans, issued 11 March 2013, to Kim Ellis, Alistair Ryan and Geoff Ross, to enable them to subscribe for redeemable shares at the Offer Price of \$1.25 per share. The loans did not bear interest, and were repayable after three years or earlier at the discretion of the director. The loans were non-recourse against the borrowing directors, but were secured against the relevant redeemable shares held by or on behalf of the directors and which were acquired with the loan proceeds.

During the period the shares were redeemed and the loans extinguished.

As at 31 March 2015 no cash has been exchanged in relation to this transaction.

### Managing Risk

The Board has overall responsibility for the Company's system of risk management and internal control and has procedures in place to provide effective control within the management and reporting structure.

Financial Statements are prepared monthly and reviewed by the Board progressively during the period to monitor performance against budget goals and objectives. The Board also requires managers to identify and respond to risk exposures.

A structured framework is in place for capital expenditure, including appropriate authorisations and approval levels.

The Board maintains an overall view of the risk profile of the Company and is responsible for monitoring corporate risk assessment processes.

### Disclosure

The Company adheres to the NZX continuous disclosure requirements which govern the release of all material information that may affect the value of the Company's listed shares. The Board and senior management team have processes in place to ensure that all material information flows up to the Chair with a view to consultation with the Board and disclosure of that information if appropriate.

### Auditor

PricewaterhouseCoopers acts as auditor of the Company, and has undertaken the audit of the financial statements for the year ending 31 March 2015 and provided other services to the Company for which they were remunerated. Particulars of the audit and other fees paid during the period are set out on page 22.

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# DIRECTOR'S REPORT

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The Board of Directors has pleasure in presenting the financial statements and audit report for Moa Group Limited for the year ended 31 March 2015.

The financial statements presented are signed for and on behalf of the Board of Directors and were authorised for issue on 27 May 2015.

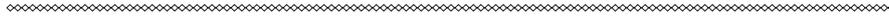


**Ashley Waugh,**  
Chairman



**John Ashby,**  
Chair of the Audit and Risk Committee

# AUDITORS' REPORT



## Independent Auditors' Report to the shareholders of Moa Group Limited

### REPORT ON THE FINANCIAL STATEMENTS

We have audited the group financial statements of Moa Group Limited ("the Company") on pages 11 - 29, which comprise the statements of financial position as at 31 March 2015, the statements of comprehensive income, statements of movements in equity and statements of cash flows for the year then ended, and the notes to the financial statements that include a summary of significant accounting policies and other explanatory information for the Group. The Group comprises the Company and the entities it controlled at 31 March 2015 or from time to time during the financial year.

#### Directors' Responsibility for the Financial Statements

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards and for such internal controls as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand) and International Standards on Auditing. These standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal controls relevant to the Company's preparation of financial statements that give a true and fair view of the matters to which they relate, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

We are independent of the Group. Our firm carries out other services for the Group in the areas of agreed upon procedures. The provision of these other services has not impaired our independence.

#### Opinion

In our opinion, the financial statements on pages 11 - 29 present fairly, in all material respects, the financial position of the Group as at 31 March 2015, and its financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards.

### RESTRICTION ON USE OF OUR REPORT

This report is made solely to the Company's shareholders, as a body, in accordance with the Companies Act 1993. Our audit work has been undertaken so that we might state those matters which we are required to state in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinions we have formed.

Chartered Accountants, Auckland  
27 May 2015

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# FINANCIAL STATEMENTS

**Moa Group Limited**  
 Financial Statements  
 for the year ended 31 March 2015

**Moa Group Limited**  
**Consolidated Statement of Comprehensive Income**  
 For the year ended 31 March 2015

	Notes	2015 \$000	2014 \$000
Revenue	5	6,059	4,597
Cost of sales		(4,949)	(3,805)
<b>Gross profit</b>		<b>1,110</b>	<b>792</b>
Other gains/(losses)	6	(7)	(146)
Distribution expenses		(1,473)	(1,244)
Administration expenses		(1,852)	(1,842)
Sales and marketing expenses		(3,220)	(3,185)
Payment under bank guarantee	7	-	(184)
Other expenses	8	(306)	(340)
Finance income and expenses	9	165	332
<b>Total expenses</b>	10	<b>(6,686)</b>	<b>(6,463)</b>
<b>Profit/(Loss) before income tax</b>		<b>(5,583)</b>	<b>(5,817)</b>
Income tax expense	11	-	-
<b>Profit/(Loss) for the period</b>		<b>(5,583)</b>	<b>(5,817)</b>
Other comprehensive income		-	-
<b>Total comprehensive profit/(loss) for the period</b>		<b>(5,583)</b>	<b>(5,817)</b>
<b>Earnings per share</b>			
Basic losses (cents per share)	22	(13.6)	(18.6)
Diluted losses (cents per share)	22	(13.6)	(18.6)

Note:

All loss and total comprehensive loss is attributable to the Parent Company shareholders and is from continuing operations.

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**Moa Group Limited**  
**Consolidated Statement of Financial Position**  
as at 31 March 2015

	Notes	2015 \$000	2014 \$000
<b>Current assets</b>			
Cash and cash equivalents		3,757	4,073
Trade and other receivables	12	1,758	1,789
Inventories	13	1,553	1,933
Tax receivable		-	3
<b>Total current assets</b>		<b>7,068</b>	<b>7,798</b>
<b>Non-current assets</b>			
Plant and equipment	14a	2,784	2,565
Intangibles	14b	548	504
Deferred income tax asset	15	-	-
<b>Total non-current assets</b>		<b>3,332</b>	<b>3,069</b>
<b>Total assets</b>		<b>10,400</b>	<b>10,867</b>
<b>Liabilities</b>			
Trade and other payables	16	1,575	2,039
<b>Total liabilities</b>		<b>1,575</b>	<b>2,039</b>
<b>Net assets</b>		<b>8,825</b>	<b>8,828</b>
<b>Equity</b>			
Contributed equity	17	22,006	16,440
Reserves	18	25	129
Accumulated losses		(13,206)	(7,741)
<b>Total equity</b>		<b>8,825</b>	<b>8,828</b>

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**Moa Group Limited**  
**Statement of Movement in Equity**  
for the year ended 31 March 2015

	Notes	Share capital \$000	Accumulated losses \$000	Share Entitlement Reserves \$000	Total equity \$000
<b>Opening balance as at 1 April 2013</b>		<b>16,360</b>	<b>(1,924)</b>	<b>99</b>	<b>14,535</b>
Total comprehensive loss for the year		-	(5,817)	-	(5,817)
Share based payments	18	-	-	91	91
Redeemable shares vested	17	61	-	(61)	-
Issue of shares in lieu of directors' fees		19	-	-	19
<b>Closing balance as at 31 March 2014</b>		<b>16,440</b>	<b>(7,741)</b>	<b>129</b>	<b>8,828</b>
<b>Opening balance as at 1 April 2014</b>		<b>16,440</b>	<b>(7,741)</b>	<b>129</b>	<b>8,828</b>
Total comprehensive loss for the year		-	(5,583)	-	(5,583)
Share based payments	18	-	-	37	37
Redeemable shares cancelled	17	-	118	(118)	-
Redeemable shares vested	17	23	-	(23)	-
Net proceeds from placement and rights issue	17	5,520	-	-	5,520
Issue of shares in lieu of directors' fees	17	23	-	-	23
<b>Closing balance as at 31 March 2015</b>		<b>22,006</b>	<b>(13,206)</b>	<b>25</b>	<b>8,825</b>

**Moa Group Limited**  
**Consolidated Statement of Cash Flows**  
for the year ended 31 March 2015

	Notes	2015 \$000	2014 \$000
<b>Cash flows from operating activities</b>			
Receipts from customers		8,824	5,252
Payments to suppliers and employees		(14,199)	(12,082)
Interest received		93	335
Interest paid		-	(3)
Taxation paid		3	-
Indirect taxation (paid)/received		(71)	(65)
<b>Net cash flow from operating activities</b>	<b>21</b>	<b>(5,350)</b>	<b>(6,563)</b>
<b>Cash flows from investing activities</b>			
Purchase of plant and equipment		(474)	(589)
Purchase of intangibles		(44)	(261)
Sale of plant and equipment		32	1
<b>Net cash flow from investing activities</b>		<b>(486)</b>	<b>(849)</b>
<b>Cash flows from financing activities</b>			
Net proceeds from issue of shares	17	5,520	-
<b>Net cash flow from financing activities</b>		<b>5,520</b>	<b>-</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(316)</b>	<b>(7,412)</b>
Cash and cash equivalents at beginning of year		4,073	11,485
<b>Cash and cash equivalents at end of year</b>		<b>3,757</b>	<b>4,073</b>

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**Moa Group Limited**  
**Notes to the Financial Statements**

31 March 2015

## 1 GENERAL INFORMATION

Moa Group Limited ('the Company') and its subsidiary (together 'the Group') operate in the beverage sector, brewing and distributing super premium craft beer and cider. The Group has operations in New Zealand and sells predominantly to New Zealand businesses with growing exports to Australia and the rest of the world.

The Group is subject to the impacts of seasonality with the six month period September to March representing the high period of the year. The financial statements cover full comparative trading years. The Company was incorporated in New Zealand on 27 August 2012 and acquired its subsidiary Moa Brewing Company Limited on 1 October 2012.

The address of its registered office is Level 1, Union Fish Co. Building, 116-118 Quay Street, Auckland 1010.

The financial statements have been approved for issue by the Board of Directors on 28 May 2015.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied throughout the periods presented unless otherwise stated.

### (a) Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP). The Group is a for-profit entity for the purposes of complying with NZ GAAP. The consolidated financial statements comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) and other New Zealand accounting standards and authoritative notices that are applicable to entities that apply NZ IFRS. The consolidated financial statements also comply with International Financial Reporting Standards. The financial statements have been prepared on a going concern basis.

Moa Group Limited is a company registered under the Companies Act 1993 and is an FMC reporting entity under Part 7 of the Financial Markets Conduct Act 2013. The financial statements of the Group have been prepared in accordance with the requirements, Part 7 of the Financial Markets Conduct Act 2013 and the NZX Main Board Listing Rules. In accordance with the Financial Markets Conduct Act 2013, because group financial statements are prepared and presented for Moa Group Limited and its subsidiary, separate financial statements for Moa Group Limited are no longer required to be prepared and presented. The information is presented in thousands of New Zealand dollars.

The financial statements have been prepared under the historical cost convention.

The preparation of financial statements in accordance with NZ IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

Expenses in the Statement of Comprehensive Income have been realigned from the presentation in the financial statements for the year ended 31 March 2014. The expenses for both the 2014 and 2015 years in these financial statements have been presented on this new basis. This realignment has been done to better represent the nature of the costs. In particular, some personnel costs, previously classified as Administration expenses (2014: \$1,808,000), have been reclassified to Sales and marketing expenses where applicable. Cellar door expenses (2014: \$73,000), are also now included as part of Sales and marketing expenses.

The costs related to the Group's resource consent application were included in the property, plant and equipment in the financial statements for the year ended 31 March 2014. These costs have now been reclassified to be intangible assets in both years presented.

The Group has adopted all new and amended NZ IFRS standards and interpretations effective for periods after 1 April 2014 in preparing these financial statements, including: NZ IFRIC 21: Levies; and NZ IAS 32: Offsetting financial assets and financial liabilities. None of them have a significant impact on the financial statements.

### (b) Principles of consolidation

The financial statements incorporate the assets and liabilities of Moa Group Limited and its 100% owned subsidiary Moa Brewing Company Limited (together the 'Group') as at 31 March 2015 and the trading results for the year then ended.

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of the subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

Acquisition related costs are expensed as incurred.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of the subsidiary and the parent have been applied consistently.

**(c) Foreign currency translation****(i) Functional and presentation currency**

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates, 'the functional currency'. The financial statements are presented in New Zealand dollars, which is the functional currency of both Moa Group Limited and its subsidiary.

**(ii) Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss component of the statement of comprehensive income.

**(d) Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable for the sale of goods and services, stated net of Goods and Services Tax, Excise Tax, rebates, returns and discounts. Revenue is recognised when the amount of revenue can be reliably measured, when it is probable that future economic benefits will flow to the entity, when the products have been delivered to the customer and possession taken, and collectability of the related receivables is reasonably assured.

**(e) Interest income**

Interest income is recognised on a time proportion basis using the effective interest method.

**(f) Income tax**

The income tax expense or revenue for the year is the total of the current year's taxable income based on the notional income tax rate adjusted for any prior years' under or over provisions, plus or minus movements in the deferred tax balance except where the movement in deferred tax is attributable to a movement in reserves. The current income tax charge is calculated on the basis of tax laws enacted or substantially enacted at balance date.

Movements in deferred tax are attributable to temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements and any unused tax losses or credits. Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities are settled, based on those tax rates which are enacted or substantively enacted for each jurisdiction. An exception is made for certain temporary differences arising from the initial recognition of an asset or a liability. No deferred tax asset or liability is recognised in relation to temporary differences if they arose in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit or loss or taxable profit or loss.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only to the extent that it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in controlled entities where the parent entity is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future. The income tax expense or credit attributable to amounts recognised in other comprehensive income is also recognised in other comprehensive income.

Current and deferred tax assets and liabilities of individual entities are reported separately in the consolidated financial statements unless the entities have a legally enforceable right to make or receive a single net payment of tax and the entities intend to make or receive such a net payment or to recover the current tax asset or settle the current tax liability simultaneously.

**(g) Goods and Services Tax (GST)**

The statement of comprehensive income has been prepared so that all components are stated exclusive of GST. All items in the statement of financial position are stated net of GST, with the exception of receivables and payables, which include GST invoiced. All items in the statement of cash flows are also stated net of GST.

**(h) Excise Tax**

All amounts in the statement of comprehensive income are shown exclusive of excise tax. The excise tax component of sales is included in receipts from customers in the statement of cash flows, and the excise tax payments are included in payments to suppliers and employees.

**(i) Leases**

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the profit or loss component of the statement of comprehensive income on a straightline basis over the term of the lease.

**(j) Financial instruments**

Financial instruments comprise cash and cash equivalents, trade and other receivables and trade and other payables.

Financial assets and financial liabilities are recognised in the Group's statement of financial position when the Group becomes a party to the contractual provisions of the instrument.

**(k) Cash and cash equivalents**

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

**(l) Trade receivables**

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for doubtful debts. Trade receivables are due for settlement between 30-90 days from invoice date.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence, such as default or delinquency in payment, that the Group will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The movement in the amount of the provision is recognised in the profit or loss component of the statement of comprehensive income.

The carrying amount of the asset is reduced through the use of a provision account and the amount of the loss is recognised in the profit or loss component of the statement of comprehensive income within 'administration expenses'. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against 'administration expenses' in the statement of comprehensive income.

#### **(m) Financial assets**

The Group classifies its financial assets as loans and receivables. The classification depends on the purpose for which the financial assets were acquired. The Group determines the classification of its financial assets at initial recognition and reevaluates this designation at each reporting date.

Loans and receivables are nonderivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of selling the receivable. They are included in current assets, except for those with maturities greater than 12 months after the statement of financial position date which are classified as noncurrent assets. The Group's loans and receivables comprise 'trade and other receivables' and 'cash and cash equivalents' in the statement of financial position.

Purchases and sales of financial assets are recognised on transaction date, being the date on which the Group commits to purchase or sell the asset. Loans and receivables are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.

#### **(n) Fair value estimate**

The carrying value of cash and cash equivalents, receivables and payables are assumed to approximate their fair values due to the short term maturity of these investments.

Financial liabilities measured at amortised cost are fair valued using the contractual cash flows. The effects of discounting are generally insignificant.

#### **(o) Inventories**

Raw materials, work in progress and finished goods are stated at the lower of cost and net realisable value. Cost comprises direct materials and where appropriate, either a contract manufacturing charge, or direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### **(p) Plant and equipment**

All plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income during the financial year in which they are incurred.

Depreciation is calculated using the straight-line method to expense the cost of the assets over their useful lives. The rates are as follows:

Plant and equipment	5.0%	-	50.0%
Leasehold improvements	10.0%		
Furniture and office equipment	20.0%	-	33.3%
Cellar door equipment	10.0%	-	33.3%
Marketing and trade equipment	10.0%	-	33.3%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the profit or loss component of the statement of comprehensive income.

#### **(q) Impairment of non-financial assets**

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units).

#### **(r) Trade and other payables**

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 and 60 days of recognition.

**(s) Employee benefits**

Liabilities for wages and salaries, including nonmonetary benefits, annual leave and accumulating sick leave expected to be settled within 12 months of the reporting date are recognised in other payables of respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for nonaccumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

**(t) Share based payments**

The fair value of director and senior employee share schemes, under which the Group receives services from directors and employees as consideration for equity instruments in the Group, is recognised as an expense. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted, including any equity market performance conditions and excluding the impact of any service and non-market performance vesting conditions.

Non-market performance and service conditions are included in assumptions about the number of options that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

The Group revises its estimates of the number of options that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision to original estimates, if any, in the statement of comprehensive income, with a corresponding adjustment to equity over the remaining vesting period. When the options are exercised the Company issues new ordinary shares. The proceeds received net of any directly attributable transaction costs are credited to share capital.

**(u) Contributed Equity**

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

**(v) Standards, amendments and interpretations to existing standards that are not yet effective**

Certain new standards, amendments and interpretations to existing standards have been published that are mandatory for the Group's accounting periods beginning on or after 1 April 2015 or later periods.

- (i) Standards and Interpretations early adopted by the Group  
The Group has not early adopted any new accounting standards and IFRIC interpretations in the current financial year.
- (ii) Standards, amendments and interpretations to existing standards that are relevant to the Group, not yet effective and have not been early adopted by the Group

**NZ IFRS 9: Financial instruments (effective for annual periods beginning on or after 1 January 2018)**

NZ IFRS 9, 'Financial instruments', addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of NZ IFRS 9 was issued in September 2014. It replaces the guidance in NZ IAS 39 that relates to the classification and measurement of financial instruments. NZ IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in other comprehensive income not recycling. There is now a new expected credit losses model that replaces the incurred loss impairment model used in NZ IAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. NZ IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under NZ IAS 39. The standard is effective for accounting periods beginning on or after 1 January 2018. Early adoption is permitted. The Group intends to adopt NZ IFRS 9 on its effective date and has yet to assess its full impact. This standard is not expected to significantly impact the Group.

**NZ IFRS 15: Revenue from contracts with customers (effective for annual periods beginning on or after 1 January 2017)**

NZ IFRS 15 deals with revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces NZ IAS 18 'Revenue' and NZ IAS 11 'Construction contracts' and related interpretations.

The Group intends to adopt NZ IFRS 15 on its effective date and is currently assessing its full impact. This standard is not expected to significantly impact the Group.

There are no other NZ IFRSs or NZ IFRIC interpretations that are not yet effective that would be expected to have a material impact on the Group.

**3 FINANCIAL RISK MANAGEMENT**

The Group's activities expose it to a variety of financial risks: market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate and foreign exchange risks and aging analysis for credit risk.

**(a) Market risk**

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control risk exposures within acceptable parameters while optimising the return on risk.

(i) *Currency risk*

The Group is exposed to currency risk on sales and purchases that are denominated in a currency other than the functional currency of the Group's entities, being NZ dollars (NZD). The currency risk arises primarily with respect to sales to international customers in US dollars (USD) and Australian dollars (AUD), and to the purchase of materials, services and plant in US dollars (USD) and Euros (EUR).

The Group uses natural hedges where possible and monitors its estimated foreign currency exposure in respect of forecast revenue received from international customers and in respect of forecast material purchases. The Group will continue to review its currency risk strategy as the business grows and the proportion of international sales and purchases changes.

The table below summarises the Group's exposure at the reporting date to foreign currency risk on the monetary assets and liabilities against its functional currency, expressed in NZ dollars.

	USD \$000	AUD \$000	EUR \$000	CAD \$000
Trade and other receivables	194	397	-	19
Trade and other payables	(12)	(18)	(11)	-
Cash and cash equivalents	-	83	513	-
<b>Total as at 31 March 2014</b>	<b>182</b>	<b>462</b>	<b>502</b>	<b>19</b>
Trade and other receivables	(8)	324	-	-
Trade and other payables	(1)	(8)	-	-
Cash and cash equivalents	-	14	-	-
<b>Total as at 31 March 2015</b>	<b>(9)</b>	<b>330</b>	<b>-</b>	<b>-</b>

*Sensitivity analysis – underlying exposures*

A 10% weakening of the NZ dollar against the US and Australian currencies as at 31 March 2015 would have increased/ (decreased) equity and the net result for the year by the amounts shown below. This analysis assumes that all other variables remain constant.

*US dollar*

The Group's net result and equity for the year would have been \$1,000 lower.

*Australian dollar*

The Group's net result and equity for the year would have been \$37,000 higher.

A 10% strengthening of the NZ dollar against the US and Australian currencies as at 31 March 2015 would have increased/ (decreased) equity and the net result for the year by the amounts shown below. This analysis assumes that all other variables remain constant.

*US dollar*

The Group's net result and equity for the year would have been \$1,000 higher.

*Australian dollar*

The Group's net result and equity for the year would have been \$30,000 lower.

The Group's exposure to other foreign exchange movements is not material.

(ii) *Interest rate risk*

The Group's fair value interest rate risk as at 31 March 2015 arises from its bank deposits. This risk is managed by the Group placing its capital raising proceeds on fixed rate term deposits with partial breaks to meet operating and capital expenditure requirements.

(iii) *Price risk*

The Group does not enter into commodity contracts or other price-related derivative arrangements, therefore it is not exposed to price risk.

**(b) Credit risk**

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as from the Group's receivables due from customers. Cash and deposit balances are only held with financial institutions with at least an 'A+' credit rating with Standard and Poors.

The Group's top five customers represent 80% of sales, four in New Zealand and one in Australia. Credit risk is concentrated within New Zealand and Australia and in the fast moving consumer goods market. There is no history of default or indicators of non-recoverability amongst these five customers. The Group has established credit policies under which each new customer is assessed for creditworthiness before payment and delivery terms and conditions are agreed.

The Group establishes an allowance for impairment that represents its estimate of potential losses in respect of trade and other receivables.

The maximum exposure to credit risk at the reporting date is the carrying amount of the financial assets as summarised in Notes 12 and 13.

**(c) Liquidity risk**

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. Also refer Note 3(e).

The Group manages liquidity risk by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows in respect of financial liabilities. Balances due within 12 months equal their carrying value as the impact of discounting is not significant.

#### Maturities of financial liabilities

	Notes	2015 \$000	2014 \$000
<b>Non-derivative financial liabilities</b>			
Trade and other payables – less than 3 months		1,537	1,970
Trade and other payables – more than 3 months		8	-
<b>Total</b>	16	<b>1,545</b>	<b>1,970</b>

Employee entitlements and GST payable do not meet the definition of a financial liability and have been excluded from the table above.

#### (d) Financial instruments by category

##### Assets as per Balance Sheet

	Notes	2015 \$000	2014 \$000
<b>Loans and Receivables</b>			
Trade and other receivables	12	1,396	1,642
Cash and cash equivalents		3,757	4,073
<b>Total</b>		<b>5,153</b>	<b>5,715</b>

Prepayments and GST receivable do not meet the definition of a financial asset and have been excluded from the table above.

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##### Liabilities as per Balance Sheet

	Notes	2015 \$000	2014 \$000
Trade and other payables	16	1,545	1,970
<b>Total</b>		<b>1,545</b>	<b>1,970</b>

Employee entitlements and GST payable do not meet the definition of a financial liability and have been excluded from the table above.

#### (e) Capital adequacy

The Board's aim is to maintain a capital base to sustain future development of the business. During the year ended 31 March 2015 the Company raised \$500,000 via a placement to new shareholders, followed by a 1 for 2 renounceable rights issue raising a further \$5,250,000. The Board is conscious of the future funding requirements of the business.

The Board has reviewed the latest management forecasts, including sensitivities, covering the period 12 months from the date of these financial statements. These forecasts show continued sales growth in the business together with cost reductions currently being effected and an improving working capital position. The Board considers that, as the Group invests in growth, the Group will be able to meet its commitments as they fall due and the Group continuing to operate as a going concern does not create a substantial risk of serious loss to creditors and that, accordingly the business is a going concern.

## 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience, expectations of future events and other factors that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and the judgements applied are as follows:

- Judgement is exercised in determining the timing and extent of recognition of the benefit of tax losses. The benefit of tax losses can be recognised as an asset if its recovery is 'probable' (more likely than not). In the absence of any track record of profitability, convincing evidence is needed of how the losses will be recovered in the future, before any deferred tax asset is recognised. The Group has not recognised any benefit as at 31 March 2015 in respect of the tax losses generated, given the history of losses and the expectation that it will be at least two years before taxable profits are available against which these tax losses will be able to be utilised.
- The carrying values of the Group's assets principally rely on the expectation of continued growth in sales, which supports the current assessment that there are no impairments. If those growth expectations change, or the expected profitability of the Group otherwise changes, there may be impairments of the Group and/or Group's assets in future periods.

## 5 SEGMENT INFORMATION

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors.

Although certain geographies do not currently meet the NZ IFRS 8 quantitative thresholds, management has concluded that these segments should be reported as they are closely monitored by the chief operating decision maker as potential growth segments and are expected to materially contribute to Group revenue in the future.

The chief operating decision maker assesses the performance of the operating segments based on a measure of EBITDA (Earnings before interest, taxation, depreciation and amortisation). This measurement basis excludes the effects of non-recurring expenditure from operating segments. Interest income and costs are not allocated to segments as this type of activity is driven by the Group's head office function which manages the cash position of the Group. Head office costs are allocated to New Zealand sales as this segment represents the largest proportion of the Group's sales.

The segment information provided to the chief operating decision maker for the reportable segments is as follows:

### Year ending 31 March 2014

	New Zealand \$000	Australia \$000	USA \$000	Rest of World \$000	Total \$000
Segment revenue	2,689	562	771	575	4,597
EBITDA*	(4,376)	(497)	(861)	131	(5,603)
Depreciation and amortisation	197	-	-	-	197
Income tax expense	-	-	-	-	-
Capital expenditure	907	-	-	-	907

### Year ending 31 March 2015

Segment revenue	5,032	845	56	126	6,059
EBITDA*	(4,150)	(752)	(258)	(25)	(5,185)
Depreciation and amortisation	253	-	-	-	253
Income tax expense	-	-	-	-	-
Capital expenditure	662	-	-	-	662

\*EBITDA – Earnings before interest, tax, depreciation and amortisation

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A reconciliation of EBITDA to the Group's loss before tax for the year is as follows:

	2015 \$000	2014 \$000
EBITDA for reportable segments	(5,185)	(5,603)
Depreciation and amortisation	(253)	(197)
Loss on disposal of assets	(4)	(9)
Finance income and expenses	165	332
Other expenses	(306)	(340)
<b>Profit/(Loss) before income tax</b>	<b>(5,583)</b>	<b>(5,817)</b>

Revenues from external customers are derived from sale of goods in the beverage sector.

The total of non-current assets is \$3,332,000 (2014: \$3,069,000), all of which are located in New Zealand.

Segment assets and liabilities are not included within the reporting to the chief operating decision maker and hence have not been included within the segment information tables above.

## 6 OTHER GAINS/(LOSSES)

	2015 \$000	2014 \$000
Foreign exchange gains/(losses)	(12)	(142)
Disposal of fixed assets gains/(losses)	(4)	(9)
Sundry income	9	5
<b>Total</b>	<b>(7)</b>	<b>(146)</b>

## 7 PAYMENT UNDER BANK GUARANTEE

Clooney (San Francisco) Limited, renamed The Bay Yacht Club Limited, is a New Zealand entity which had interests in a venture operating a restaurant and bar in San Francisco during the last America's Cup competition. Moa Brewing Company Limited had provided a guarantee to the Bank of New Zealand in respect of a Committed Cash Advance Facility of \$675,000 in favour of Clooney (San Francisco) Limited to support the financing of the venture. Following completion of the project the guarantee was called for the remaining balance of the loan of \$183,000.

Under the terms of the agreement between the Group and Clooney (San Francisco) Limited, the Group agreed to share 50% of profits and underwrite 50% of any losses. The Group's share of the losses was estimated at \$110,000 and so it is has been seeking recovery of the net amount of \$73,000. A provision was recognised in the prior year for this amount as the prospect for recovery was assessed as unlikely.

There has been no change in the current year.

## 8 OTHER EXPENSES

The Group had significant one-off costs totalling \$306,000 (2014: \$340,000). These expenses were incurred as a consequence of repositioning the business for future growth and included costs of changing the product portfolio, supply chain costs, and disposal of equipment not required under the new manufacturing arrangements.

Prior year costs related to the termination expenses in respect of the New Zealand and Australian distribution agency agreements.

## 9 FINANCE INCOME AND EXPENSES

	2015 \$000	2014 \$000
Interest expense	-	(3)
Interest income	165	335
<b>Net finance income and expenses</b>	<b>165</b>	<b>332</b>

## 10 EXPENSES

Loss before income tax includes the following expenses:

	2015 \$000	2014 \$000
<b>Depreciation</b>	<b>253</b>	<b>197</b>
Expenses relating to operating leases:		
Minimum lease payments	99	78
<b>Total rental expense relating to operating leases</b>	<b>99</b>	<b>78</b>
Employee benefits:		
Salaries and wages (1)	2,199	2,349
Kiwisaver	44	43
<b>Total employee benefits</b>	<b>2,243</b>	<b>2,392</b>
Audit and other services:		
Audit of the annual financial statements	78	86
Other services (2)	8	8
<b>Total remuneration for audit and other services</b>	<b>86</b>	<b>94</b>

(1) Employee benefit expense disclosed above does not include the consultancy fees payable to key management (refer Note 20b).

(2) Agreed upon procedures in relation to the interim financial statements.

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## 11 INCOME TAX

The prima facie income tax expense on pre-tax accounting loss from operations reconciles to the income tax expense in the financial statements as follows:

	Notes	2015 \$000	2014 \$000
Loss from continuing operations before income tax		(5,583)	(5,817)
Tax at 28%		(1,563)	(1,629)
Tax effect of non-deductible items:			
Non-deductible expenses		23	31
Temporary differences not recognised		58	60
Tax losses not recognised	15	1,482	1,538
<b>Income tax expense</b>		-	-

## 12 TRADE AND OTHER RECEIVABLES

	Notes	2015 \$000	2014 \$000
Trade receivables		1,467	1,725
Provision for doubtful debts		(73)	(113)
		1,394	1,612
Amounts due from related parties	20	69	1
Prepayments		158	147
Other receivables		137	29
<b>Total</b>		<b>1,758</b>	<b>1,789</b>

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### (a) Impaired receivables

As at 31 March 2015 current trade receivables of the Group with a nominal value of \$73,000 (2014: \$113,000) were impaired and provided for. This relates to \$73,000 owed by Clooney (San Francisco) Limited referred in Note 7.

### (b) Past due but not impaired receivables

As at 31 March 2015, trade receivables of \$372,000 (2014: \$214,000) were past due but not impaired. These relate to a number of customers for whom there is no recent history of default. The ageing analysis of these trade receivables is as follows:

	2015 \$000	2014 \$000
1 - 30 days overdue	161	20
31 - 60 days overdue	177	38
61+ days overdue	34	156
<b>Total</b>	<b>372</b>	<b>214</b>

### (c) Provision for impairment of receivables

Movements in the provision for impairment of receivables are as follows:

	2015 \$000	2014 \$000
Opening balance	113	10
Provision for impairment created during period	35	105
Receivables written off during period	(75)	(2)
<b>Closing balance</b>	<b>73</b>	<b>113</b>

The creation and release of the provision for impaired receivables has been included in 'Administration expenses' in the statement of comprehensive income. Amounts charged to the provision account are generally written off when there is no expectation of recovery. The other balances within total trade and other receivables do not contain impaired assets and are not past due. Based on the credit history of these other classes, it is expected that these amounts will be received when due.

Refer to note 3(a)(i) for an analysis of Group's exposure to foreign currency risk in relation to trade and other receivables.

The Group does not hold any collateral as security. Refer to Note 3 for more information on the risk management policy of the Group.

### 13 INVENTORIES

	2015 \$000	2014 \$000
Raw materials	483	611
Work in progress	176	387
Finished goods	894	935
<b>Total inventories</b>	<b>1,553</b>	<b>1,933</b>

There was a write-down of inventories due to obsolescence during the year of \$66,000 (2014:\$16,000) charged to 'cost of sales' in the statement of comprehensive income.

The cost of inventories recognised as an expense was the full amount of 'cost of sales' during the current and previous year.

### 14 PLANT AND EQUIPMENT AND INTANGIBLES

#### (a) Plant and Equipment

24	2014	Plant and equipment \$000	Furniture and office equipment \$000	Leasehold improvements \$000	Cellar door \$000	Marketing and trade equipment \$000	Total \$000
31. 03. 2015	Opening net book value	1,589	21	200	74	242	2,126
	Additions	536	22	27	12	49	646
	Disposals	-	-	-	-	(10)	(10)
	Depreciation	(106)	(10)	(3)	(11)	(67)	(197)
	<b>Closing net book value</b>	<b>2,019</b>	<b>33</b>	<b>224</b>	<b>75</b>	<b>214</b>	<b>2,565</b>
	Cost	2,167	47	228	90	312	2,844
	Accumulated depreciation	(148)	(14)	(4)	(15)	(98)	(279)
	<b>Closing net book value</b>	<b>2,019</b>	<b>33</b>	<b>224</b>	<b>75</b>	<b>214</b>	<b>2,565</b>
	<b>2015</b>						
	Opening net book value	2,019	33	224	75	214	2,565
	Additions	506	10	26	6	70	618
	Disposals	(146)	-	-	-	-	(146)
	Depreciation	(133)	(19)	(6)	(13)	(82)	(253)
	<b>Closing net book value</b>	<b>2,246</b>	<b>24</b>	<b>244</b>	<b>68</b>	<b>202</b>	<b>2,784</b>
	Cost	2,499	57	252	93	372	3,273
	Accumulated depreciation	(253)	(33)	(8)	(25)	(170)	(489)
	<b>Closing net book value</b>	<b>2,246</b>	<b>24</b>	<b>244</b>	<b>68</b>	<b>202</b>	<b>2,784</b>

The long term contract brewing agreement with McCashin's Brewery in Nelson requires the Group to contribute \$1,250,000 of plant and equipment to increase production capacity at McCashin's Brewery. As at 31 March 2015 the Group had purchased \$906,000 of this commitment, the remainder will be purchased in the year ending 31 March 2016. The Group retains ownership of this plant and equipment until the end of the contract brewing agreement, when it will be sold to McCashin's Brewery for a nominal amount.

**(b) Intangibles**

These costs relate to the recently granted resource consent for the Group's brewery in Blenheim. Amortisation has not yet commenced as the consent was only issued at the end of the year.

	<b>2015</b>	<b>2014</b>
	\$000	\$000
Opening balance	504	243
Additions	44	261
<b>Closing balance</b>	<b>548</b>	<b>504</b>

**15 DEFERRED TAX**

Moa Group Limited and its subsidiary formed a consolidated tax group effective from 1 October 2012 being the date of the acquisition of the subsidiary.

Deferred tax assets from tax losses and timing differences that have not been recognised in the statement of financial position are as follows:

	<b>Notes</b>	<b>2015</b>	<b>2014</b>
		\$000	\$000
Tax losses in subsidiary at date of acquisition		1,389	1,389
Tax losses after 1 October 2012	11	3,428	1,946
Timing differences		110	51
<b>Total deferred tax unrecognised</b>		<b>4,927</b>	<b>3,386</b>

Deferred income tax assets are only recognised for tax losses carried forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. The Group has not recognised any deferred tax asset.

The tax losses have no expiry date but are subject to shareholder continuity requirements being met from the time the tax losses arose until their utilisation.

The Group does not have any imputation credits available at 31 March 2015 (2014: nil).

**16 TRADE AND OTHER PAYABLES**

	<b>Notes</b>	<b>2015</b>	<b>2014</b>
		\$000	\$000
Trade payables		1,037	1,469
Amounts due to related parties	20	101	118
Accrued expenses		407	383
GST payable/(receivable)		(112)	(40)
Employee entitlements		142	109
<b>Total trade and other payables</b>		<b>1,575</b>	<b>2,039</b>

**17 CONTRIBUTED EQUITY**

	<b>Notes</b>	<b>2015</b>	<b>2014</b>	<b>2015</b>	<b>2014</b>
		Shares	Shares	\$000	\$000
Authorised and issued ordinary shares (no par value)	18(a)	47,700,883	30,096,549	22,006	16,360
Vested pre-IPO redeemable shares	18(b)	-	227,590	-	61
Non-listed non-voting shares issued to directors	18(c)	-	16,499	-	19
<b>Total contributed equity</b>		<b>47,700,883</b>	<b>30,340,638</b>	<b>22,006</b>	<b>16,440</b>

All issued shares are fully paid.

The vested pre-IPO redeemable shares were converted to ordinary shares during the year.

The capital raising undertaken during the year allowed sufficient headroom in complying with the Takeovers Code for the non-listed non-voting shares previously issued to directors in lieu of directors' fees to be reclassified to listed voting ordinary shares.

In addition the Company has 150,000 redeemable shares on issue (2014: 1,407,862).

**(a) Ordinary shares**

	Number of ordinary shares	\$000
Balance as at 31 March 2013	30,096,549	16,360
<b>Balance as at 31 March 2014</b>	<b>30,096,549</b>	<b>16,360</b>
Vested pre-IPO redeemable shares	303,452	84
Placement shares	1,315,790	500
Rights issue shares	15,916,145	5,252
Shares issued to directors in lieu of directors' fees	52,448	23
Non-listed non-voting shares issued to directors reclassified	16,499	19
Placement and rights issue costs	-	(232)
<b>Balance as at 31 March 2015</b>	<b>47,700,883</b>	<b>22,006</b>

During the year the Company undertook a capital raising. This was completed in two parts. Initially a placement, which raised \$500,000, issuing 1,315,790 shares at 38 cents per share on 29 July 2014, followed by a 1:2 rights issue raising a further \$5,252,000, issuing 15,916,145 shares at 33 cents per share on 21 August 2014.

**(b) Redeemable shares**

All redeemable shares have been issued as part of arrangements that have been accounted for as share based payments (note 18).

Number of redeemable shares	2015	2014
Opening balance	1,407,862	1,975,452
Pre-IPO redeemable shares vested	(75,862)	(227,590)
Post-IPO redeemable shares cancelled	(1,232,000)	(340,000)
Post-IPO redeemable shares issued	50,000	-
<b>Total pre-IPO and post-IPO redeemable shares</b>	<b>150,000</b>	<b>1,407,862</b>

**Redeemable shares (Pre-IPO)**

Gareth Hughes and Kelvin Ovington both each held 151,726 unlisted redeemable shares in the Company which could be fully reclassified as ordinary shares if they remained in employment with the Group until 23 May 2014 and 12 June 2014 respectively, and part reclassified if the employee ceased employment prior to that date. Of these shares 227,590 vested in the previous year and the remainder of 75,862 vested in the current year. They were reclassified as ordinary shares 23 May 2014 and 12 June 2014 respectively. There are now no remaining Redeemable shares (Pre IPO).

**Redeemable shares (Post-IPO)**

On 11 March 2013, the Company issued 1,752,000 unlisted redeemable shares, with an issue price of \$1.25, which were allotted to independent directors, key senior executives and agents/distributors, as contemplated in the Investment Statement dated 11 October 2012. During the 2013 and 2014 periods, 80,000 and 340,000 respectively, were cancelled leaving the remaining issued 1,332,000 redeemable shares as at 31 March 2014. During the current year a further 1,232,000 shares held by The Business Bakery LP, Kim Ellis and Alistair Ryan, with an option value of \$118,000, were cancelled.

The remaining 100,000 unlisted redeemable shares are held by David Nicholls and can be cancelled at the option of the Company if the vesting conditions are not satisfied or there is a default in repaying the loan. An additional 50,000 ordinary shares were purchased during the 1:2 renounceable rights issue on behalf of David Nicholls in order to protect his interests from the effect of the 1:2 dilution. These shares have the same vesting period and conditions as the remaining 100,000 redeemable shares, and the loan has been increased by \$16,500 to cover the acquisition cost. The redeemable shares must be redeemed on a proportionate basis with the purchase of the ordinary shares. The redemption price of the redeemable shares will be an amount equal to the original issue price of \$1.25 per share and the purchase price of the ordinary shares will be the rights issue price of \$0.33 per share. On a blended basis they have a vesting price of \$0.943. David Nicholls must pay the redemption price directly to Moa Brewing Company Limited in repayment of the loan.

The redeemable shares have the same rights and terms, and rank uniformly in all respects with ordinary shares. In satisfaction of the issue price of the redeemable shares and the shares purchased in the rights issue, the subsidiary, Moa Brewing Company Limited, provided a loan to David Nicholls. The loan provided is interest free, has recourse only against the redeemable and ordinary shares and is repayable in full on 12 November 2015, or earlier under certain conditions. As at 31 March 2015, no cash has been exchanged in relation to the redeemable shares and the shares.

Upon satisfaction of the vesting conditions and repayment of the loan, the redeemable shares automatically reclassify into ordinary shares in the Company.

**(c) Directors' remuneration**

Under the terms of the Constitution directors can elect to take directors' fees in shares at average market prices for the period instead of cash. All directors agreed to apply 20% of their after-tax directors' fees to the purchase on-market, or by subscription of shares in lieu of a cash payment.

Ashley Waugh, John Ashby and Allan Scott (and previously Kim Ellis and Alistair Ryan) are paid the full value of their directors' fees in cash by the Company and have agreed to purchase on-market shares.

To comply with the Takeovers Code, The Business Bakery LP and Pioneer Capital on behalf of Grant Baker, Geoff Ross and Craig Styris have elected to take non-listed non-voting shares in lieu of directors' fees where necessary. The non-listed non-voting ordinary shares have the same rights and terms and rank equally with ordinary shares except they do not carry voting rights. They can be reclassified as listed voting shares by notice from the holder to the Company. In the current year, as the issue of shares coincided with the capital raising they were able to be issued as unrestricted ordinary shares in compliance with the Takeovers Code.

Transactions in the year ended 31 March 2015

On-market purchase of shares:	No. of Shares
Allan Scott	12,160
Kim Ellis	12,000
Alistair Ryan	13,060
<b>Total</b>	<b>37,220</b>

Ordinary shares issued in lieu of cash:	
The Business Bakery LP	34,205
Pioneer Capital	18,243
<b>Total</b>	<b>52,448</b>

## 18 SHARE ENTITLEMENT RESERVE

Share Entitlement Reserve	2015	2014
	\$000	\$000
Opening balance	129	99
Share based payments expense during the year	37	91
Pre-IPO redeemable shares vested	(23)	(61)
Post-IPO redeemable shares cancelled	(118)	-
<b>Closing balance</b>	<b>25</b>	<b>129</b>

The fair value charge for share based payments relating to the redeemable shares issued has been calculated using the Black Scholes pricing model which calculated the value of the shares allocated under the scheme at 4 cents per share for the shares allocated to the CEO and 24 cents per share for the shares allocated to directors, agents and other employees under the scheme. These were calculated using the key inputs into the model of: exercise price of \$1.25; actual share price and stock volatility of \$1.25 and 24.3% respectively at the grant date, an average option life of 2.7 years and an annual risk-free interest rate of 3.17%. This value is expensed over the individual vesting periods.

The net amount expensed in the year to 31 March 2015 in relation to the post-IPO redeemable shares, after adjusting for cancelled shares, was \$32,000 (2014: \$25,000).

Additionally, the fair value charge relating to the issue of shares to Gareth Hughes and Kelvin Ovington in August 2012 was expensed over the vesting period, with the charge calculated as the difference between the fair value of shares at the date of issue and the consideration received from the employees. The amount expensed in the year to 31 March 2015 was \$5,000 (2014: \$66,000).

## 19 COMMITMENTS

### (a) Capital Commitments

See note 14 in relation to plant and equipment purchase commitments related to the McCashin's Brewery contract supply agreement. There were no other capital commitments at 31 March 2015.

### (b) Operating leases

The Group leases premises, plant and equipment, kegs and vehicles. Operating leases held over properties give the Group the right to renew the lease subject to a re-determination of the lease rental by the lessor.

There are no sub-leases from the above.

Commitments for minimum lease payments in relation to non-cancellable operating leases:

	2015	2014
	\$000	\$000
Within one year	104	69
Later than one year but not later than five years	61	35
Later than five years	-	-
<b>Total lease commitments</b>	<b>165</b>	<b>104</b>

## 20 RELATED PARTY TRANSACTIONS

### (a) Directors

The Directors during the period were:

Name	Position	Date of Appointment	Date of Resignation
Ashley Waugh	Independent Chairman	29 January 2015	-
	Independent Director	30 September 2014	28 January 2015
Geoff Ross	Chief Executive Officer	27 August 2012	-
Craig Styris	Non-Executive Director	27 August 2012	-
Allan Scott	Non-Executive Director	27 August 2012	-
	Non-Executive Director	29 January 2015	-
Grant Baker	Chairman	27 August 2012	28 January 2015
John Ashby	Independent Director	28 January 2015	-
Alistair Ryan	Independent Director	27 August 2012	28 January 2015
Kim Ellis	Independent Director	27 August 2012	30 September 2014

### (b) Key management and personnel compensation

Non-Executive Director Grant Baker and Chief Executive Officer Geoff Ross provide consulting services to the Group through an associated company, The Business Bakery LP. Josh Scott is considered a related party and payments to him are included under senior employees' salaries and short term benefits. David Poole is considered a related party and payments for his services to 1st Seed Ltd are included under management services. Director services of Craig Styris were provided through Pioneer Capital Management Ltd and director fees for the year were payable to Allan Scott, Ashley Waugh and John Ashby since their respective appointments and Alistair Ryan and Kim Ellis until their respective resignations. Under the agreement between Moa Group Limited and The Business Bakery LP dated 10 October 2012, The Business Bakery LP provided executive services to the Group during the year, including access to the CEO for a fee of \$240,000 (2014: \$240,000).

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	2015	2014
	\$000	\$000
Directors' fees	241	235
Management services	432	265
Senior employees' salaries and short term benefits	472	631
Share based payments	37	91
<b>Total</b>	<b>1,182</b>	<b>1,222</b>

### (c) Other transactions

#### (i) With its major shareholders

The Business Bakery LP charged for serviced office accommodation and parking to the Group at its premises in Quay Street, Auckland totalling \$167,000 (2014: \$152,000) for the year. The Business Bakery LP was reimbursed for purchases made on behalf of the Group during the year of \$9,000 (2014: \$51,000).

Pioneer Capital Management Limited provided advisory services relating to the Group's strategic initiatives, capital structure, funding alternatives, liquidity options and financial modelling totalling \$12,500 (2014: \$25,000), per a services agreement between Moa Brewing Company and Pioneer Capital Management dated 17 September 2010. This was replaced by an agreement dated 17 October 2014 whereby services would be payable on an as required basis.

Moa Brewing Company Limited leases its Jackson Road, Marlborough premises from Allan Scott Wine Estates Ltd (ASWEL) under a Deed of Lease agreement between ASWEL and the company dated 17 September 2010; the lease costs were \$30,000 (2014: \$30,000). ASWEL also provides various warehousing, maintenance, and production services to the Group pursuant to a services agreement dated 17 September 2010. These totalled \$6,000 (2014: \$8,000) for the year. The Group also purchased packaging materials totalling \$0 (2014: \$9,000).

#### (ii) With its employees

A senior executive was provided with an unsecured loan of \$59,000 at market interest rates in order that they could participate in the recent rights issue to the full extent of shares held. The loan is repayable over three years and the balance at 31 March 2015 is \$50,130.

David Nicholls was provided a loan of \$16,500 to purchase his entitlement to ordinary shares in the rights issue, refer Note 18.

	2015 \$000	2014 \$000
Receivables from related parties:		
ASWEL	2	1
Senior executives	67	0
<b>Closing balance</b>	<b>67</b>	<b>1</b>
Payables to related parties:		
Non-executive directors	15	36
1st Seed Ltd	17	-
The Business Bakery LP	53	62
Independent directors	16	20
<b>Closing balance</b>	<b>101</b>	<b>118</b>

## 21 RECONCILIATION OF LOSS AFTER INCOME TAX TO NET CASH FLOWS FROM OPERATING ACTIVITIES

	2015 \$000	2014 \$000
Loss for the year	(5,583)	(5,817)
Depreciation and amortisation	253	197
Loss on disposal of fixed assets	4	9
Foreign exchange unrealised (gains)/losses	12	142
Shares in lieu of directors' fees	23	19
Share based payments	37	91
Movements in working capital:		
(Increase)/Decrease in inventories	380	(1,156)
(Increase)/Decrease in trade and other receivables	26	(329)
Increase/(Decrease) in tax provisions	3	1
Increase/(Decrease) in trade and other payables	(505)	280
<b>Net cash outflow from operating activities</b>	<b>(5,350)</b>	<b>(6,563)</b>

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## 22 EARNINGS PER SHARE

### Basic earnings per share

Basic losses per share are calculated by dividing the loss attributable to equity holders of the Company by the weighted average number of ordinary shares on issue during the year. Adjustments have been made to the weighted average number of ordinary shares on issue to reflect the placement and rights issue.

	2015 \$000	2014 \$000
Loss after tax (\$000)	(5,583)	(5,817)
Weighted average number of shares entitled to distributions	41,030,401	31,231,178
<b>Basic losses per share (cents)</b>	<b>(13.6)</b>	<b>(18.6)</b>
Issued shares at beginning of year entitled to distributions	30,340,638	30,096,549
Issued shares at end of year entitled to distributions	47,700,883	30,340,638
<b>Weighted average number of shares</b>	<b>40,628,855</b>	<b>30,251,578</b>
<b>Weighted average number of share entitled to distributions after adjusting for rights issue</b>	<b>41,030,401</b>	<b>31,231,178</b>

### Diluted earnings per share

Diluted losses per share are calculated by adjusting the weighted average number of ordinary shares outstanding and to assume conversion of all dilutive potential ordinary shares. As at 31 March 2014 and 2015, the Company's redeemable shares are potentially dilutive, details of which are set out in Note 18.

As at 31 March 2014 and 2015, the redeemable shares were not included in the calculation of dilutive shares for the year as the effect would have been anti-dilutive. Diluted losses per share are equivalent to basic losses per share at 31 March 2014 and 2015.

## 23 EVENTS OCCURRING AFTER BALANCE DATE

There have been no subsequent events since 31 March 2015.

# SHAREHOLDER & STATUTORY INFORMATION

## Stock Exchange listing

The Company's shares are listed on the main board of the equity security market operated by NZX Limited.

## Twenty Largest Shareholders

The following table shows the names and holdings of the 20 largest registered holdings of quoted ordinary shares of the Company as at 31 May 2015:

Name	Ordinary shares	%
Pioneer Capital (1)	12,033,813	25.29
The Business Bakery (2)	10,900,000	22.85
Allan Scott Wines and Estates Ltd	3,506,784	7.35
Rotoruatrust Perpetual Capital Fund Limited	1,850,000	3.88
Custodial Services Limited	790,466	1.66
Custodial Services Limited	543,733	1.14
Gareth Hughes & Wilson Mckay Trustee Company Limited	538,455	1.13
Wai Hung Yuen	494,222	1.04
Geoff Ross & Justine Ross & Chris Hocquard	480,000	1.01
Forsyth Barr Custodians Limited	367,367	0.77
Kelvin Ovington	358,970	0.75
Custodial Services Limited	296,594	0.62
Custodial Services Limited	265,587	0.56
Malcolm Gifford Quarrie	250,000	0.52
Justin Bade	236,102	0.49
New Zealand Central Securities Depository Limited	235,091	0.49
James Hay Wallace	225,000	0.47
SKY Hill Limited	218,406	0.46
Michael Murray Benjamin	200,000	0.42
FNZ Custodians Limited	193,798	0.41
	<b>33,984,388</b>	<b>71.25</b>

Note:

1 "Pioneer Capital" includes shares held by Pioneer Capital I Nominees Limited, Pioneer Capital Moa Limited, Pioneer Capital Management Limited and Pioneer Capital Curtis Limited.

2 "The Business Bakery" includes shares held by The Business Bakery LP and Moa Investments (2014) Limited.

## Spread of security holders as at 31 May 2015

Size of holding	Holder Count	%	Ordinary Shares Holding Quantity	%
1-1,000	124	7.96	101,934	0.21
1,001-5,000	779	50.00	2,144,132	4.49
5,001-10,000	319	20.47	2,354,755	4.94
10,001-50,000	277	17.78	6,008,131	12.60
50,001-100,000	28	1.80	2,042,850	4.28
100,000+	31	1.99	35,049,081	73.48
<b>TOTAL</b>	<b>1,558</b>	<b>100.00</b>	<b>47,700,883</b>	<b>100.00</b>

**Substantial Security Holders**

The following information is given pursuant to section 35F of the Securities Market Act 1988.

The total number of listed voting securities of the Company on issue as at 31 May 2015 was 47,700,883 fully paid ordinary shares.

The following are registered by the Company as at 31 May 2015 as Substantial Security Holders in the Company:

<b>Name</b>	<b>Number of Ordinary Shares</b>	<b>%</b>
Pioneer Capital*	12,033,813	25.23
The Business Bakery LP	10,900,000	22.85
Allan Scott Wines and Estates	3,506,784	7.35

Note:

1 "Pioneer Capital" includes shares held by Pioneer Capital I Nominees Limited, Pioneer Capital Moa Limited, Pioneer Capital Management Limited and Pioneer Capital Curtis Limited.

2 "The Business Bakery" includes shares held by The Business Bakery LP and Moa Investments (2014) Limited.

**Statement of directors' relevant interests**

Directors held the following relevant interests in equity securities in the Company as at 31 March 2015:

<b>Name</b>	<b>Ordinary Shares</b>
Geoff Ross (1)	11,388,000
Grant Baker (2)	10,900,000
Craig Styris (3)	12,088,960
Allan Scott (4)	3,618,469
Ashley Waugh	0
John Ashby	0

1. Relevant interest in shares held by The Business Bakery LP as a result of a limited partnership interest, shares held as a registered holder and trustee for associated family trust and shares held by sons Finnley Ross and Gabriel Ross.
2. Relevant interest in shares held by The Business Bakery LP as a result of a limited partnership interest.
3. Relevant interest in shares as beneficial owner jointly with Amanda Styris in shares held by Styris Investments Limited and also a relevant interest in the shares held by Pioneer Capital.
4. Relevant interest in shares held by Allan Scott Wines and Estates Limited as registered holder and beneficial owner and shares held jointly with Catherine Scott.

**Directors' remuneration and other benefits**

The names of the directors of the Company who held office during the year ended 31 March 2015 and the details of their remuneration and value of other benefits received for services to Moa Group Limited for the period ended on 31 March 2015 were:

<b>Name</b>	<b>\$</b>	<b>Nature of Remuneration</b>
Geoff Ross*	240,000	Management fees
Grant Baker	62,653	Director's fees
Craig Styris	52,500	Director's fees & advisory fees
Allan Scott	40,000	Director's fees
Kim Ellis - Resigned	20,000	Director's fees
Alistair Ryan - Resigned	33,068	Director's fees
Ashley Waugh	26,280	Director's fees
John Ashby	18,750	Director's fees

\*Paid to The Business Bakery LP as described below under "Directors' Remuneration"

Ashley Waugh and John Ashby were considered to be independent directors. Geoff Ross, Grant Baker, Allan Scott, and Craig Styris were not considered to be independent directors as at 31 March 2015.

**Entries recorded in the Interests register**

The following entries were recorded in the Interests Register of the Company during the period to 31 March 2015.

**Director share dealings**

During the accounting period ended 31 March 2015 the following directors disclosed under section 148 of the Companies Act 1993 that they acquired or disposed of relevant interests in ordinary shares issued by the Company:

Name	Number of shares acquired/(disposed)	Nature of relevant interest	Cash consideration paid/(received)	Date of acquisition or disposal	Notes
Kim Ellis	(17,150)	Power to control shares/voting	On-market	11 Aug 2014	1
Alistair Ryan	17,150	Power to control shares/voting	\$5,660	27 Aug 2014	
Allan Scott	33,175	Power to control shares/voting	\$10,948	27 Aug 2014	2
Craig Styris	8,000	Power to control shares/voting	\$2,640	27 Aug 2014	6
Geoff Ross	160,000	Power to control shares/voting	\$52,800	27 Aug 2014	4
Allan Scott	1,168,928	Power to control shares/voting	\$385,746	27 Aug 2014	3
Geoff Ross & Grant Baker	3,910,996	Power to control shares/voting	\$1,290,629	27 Aug 2014	5
Craig Styris	4,015,572	Power to control shares/voting	\$1,325,139	27 Aug 2014	7
Geoff Ross & Grant Baker	34,205	Power to control shares/voting	\$15,000	27 Aug 2014	5
Craig Styris	18,243	Power to control shares/voting	\$8,000	27 Aug 2014	7
Alistair Ryan	13,060	Power to control shares/voting	On-market	3 Sep 2014	
Allan Scott	12,160	Power to control shares/voting	On-market	16 Sep 2014	2
Kim Ellis	12,000	Power to control shares/voting	On-market	19 Sep 2014	1

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1. Interests associated with Kim Ellis, held by Kim Ellis and Richard Peterson as trustees for the Ellis Trust

2. Interests associated with Allan Scott, held by Allan Scott and Catherine Scott

3. Interests associated with Allan Scott, held by Allan Scott Wine & Estates Limited

4. Interests associated with Geoff Ross, held by Geoff Ross, Justine Ross and Chris Hocquard

5. Interests associated with Geoff Ross and Grant Baker, held by Business Bakery LP, subscribed for 34,205 shares in lieu of Directors' fees and 3,910,996 shares exercising the 1:2 renounceable rights issue

6. Interests associated with Craig Styris, held by Styris Investments Limited

7. Interests associated with Craig Styris, held by Pioneer Capital Curtis Limited, Pioneer Capital I Nominees Limited and Pioneer Capital Management Limited subscribed for 18,243 shares in lieu of Directors' fees and 4,015,572 shares exercising the 1:2 renounceable rights issue

**Other directorships**

The following represents the interests of directors in other companies as disclosed to the Company and entered in the Interests Register:

<b>Geoff Ross</b>	Trilogy International Limited – Chairman The Business Bakery LP - Director of general partner and limited partner through associated family trust
<b>Grant Baker</b>	Trilogy International Limited – Director Dorchester Pacific Limited – Chairman The Business Bakery LP - Director of general partner and limited partner through associated family trust
<b>Craig Styris</b>	Orion Corporation Limited – Shareholder (via Pioneer Capital) Orthopaedic Synergy, Inc - Shareholder (via Pioneer Capital) SLI Systems Limited - Shareholder (via Pioneer Capital) Project Garlic Limited (aka. YikeBike - Shareholder (via Pioneer Capital) Pukeko Pictures LP/GP - Shareholder and Director (via Pioneer Capital) Natural Foods Limited (aka K9 Natural) - Shareholder and Director (via Pioneer Capital) SNS Investments Limited - Shareholder and Director (via Pioneer Capital) INTL - Shareholder and Director (via Pioneer Capital) Wherescape Software Limited – Shareholder and Director (via Pioneer Capital) KconnectNet Limited - Shareholder (via Pioneer Capital) Pioneer Capital I – Limited partner through an associated company Waikato Milking Systems Limited – Shareholder (via Pioneer Capital)
<b>Allan Scott</b>	Allan Scott Family Wines and Estates Limited - Director Hounds Trust - Trustee and Beneficiary
<b>Ashley Waugh</b>	The Heat Group Limited – Director Seeka Kiwifruit Industries Limited – Director Puke-Roha Ltd – Director
<b>John Ashby</b>	AsureQuality Limited – Deputy Chairman Coffee Connection Limited/Cafe Brands Limited - Director and Shareholder Medicine Mondiale CT/Mondiale Technologies Limited – Trustee and Director Tasti Products Limited - Director Integria Healthcare Limited - Director Yealands Wine Group Limited - Director Groenz Group Limited - Director SiA Limited – Director and Shareholder

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**Directors' remuneration**

The chairman receives an annual fee of \$75,000, the chairman of the Audit and Risk committee receives an annual fee of \$50,000, while the remaining directors each receive an annual fee of \$40,000. Actual fees received in the period to 31 March 2015 are stated above under the heading 'Directors' remuneration and other benefits'.

The Business Bakery LP (associated with non-executive director Grant Baker and Chief Executive Officer Geoff Ross) is paid fees in connection with the Executive Director services provided on its behalf by Geoff Ross pursuant to a consulting agreement dated 10 October 2012. The annual service fee under that consulting agreement is \$240,000 plus GST.

**Indemnity and insurance**

The Company entered into an indemnity in favour of its directors under a deed dated 10 October 2012. The Company has insured all of its directors against liabilities and costs referred to in section 162(5) of the Companies Act 1993.

**Employees' remuneration**

During the period, the number of employees, not being directors of the Company, who received remuneration and the value of other benefits exceeding NZ\$100,000 was as follows:

<u>Remuneration range (\$NZ)</u>	<u>Number of employees</u>
110,000 – 120,000	1
190,000 – 200,000	1

**NZX waivers obtained during the period to 31 March 2014**

None were obtained

**Audit Fees**

The amounts payable to PricewaterhouseCoopers as auditor of the Company are as set out in the notes to the financial statements.

# CORPORATE DIRECTORY

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## DIRECTORS

<b>Ashley Waugh</b>	Independent Chairman
<b>Geoff Ross</b>	Chief Executive Officer
<b>Grant Baker</b>	Non-Executive Director
<b>Craig Styris</b>	Non-Executive Director
<b>Allan Scott</b>	Non-Executive Director
<b>John Ashby</b>	Independent Director

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## REGISTERED OFFICE AND ADDRESS FOR SERVICE

Level 1, Union Fish Building  
116-118 Quay Street, Auckland 1010

Telephone: +64 9 367 9495  
Facsimile: +64 9 367 9468  
Website: www.moabeer.com

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## AUDITOR

PricewaterhouseCoopers

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## BANKER

Bank of New Zealand

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## SOLICITORS

Chapman Tripp

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## COMPANY PUBLICATIONS

The Company informs investors of the Company's business and operations by issuing an Annual Report and an Interim Report.

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## FINANCIAL CALENDAR

Half year results announced	November
Half year report	December
End of financial year	31 March
Annual results announced	May
Annual report	June

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## ENQUIRIES

Shareholders with enquiries about transactions or changes of address should contact **Link Market Services** on +64 9 375 5998. Other questions should be directed to the Company at the registered address.

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## SHARE REGISTER

Link Market Services Limited  
Level 7, Zurich House,  
21 Queen Street, Auckland

PO Box 91976, Auckland 1142,  
New Zealand

Telephone: +64 9 375 5998  
Facsimile: +64 9 375 5990

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## STOCK EXCHANGE

The Company's shares trade on the NZX main board equity security market operated by NZX Limited under the code MOA.



